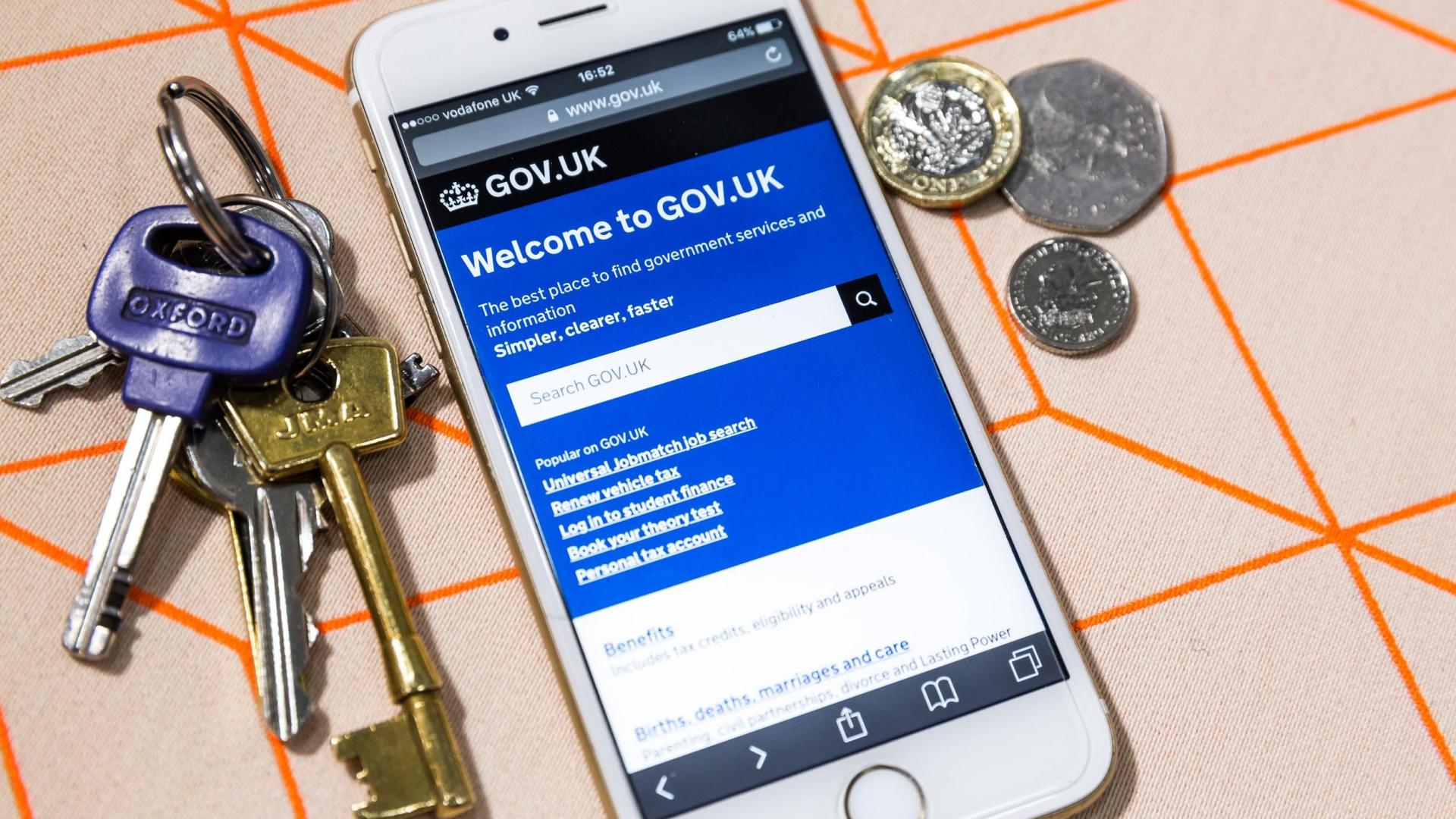


Hello!

~~Director of design for the UK Gov~~

**Director of transformation for
planning and land for UK gov**



2015 - 115 designers

2018 - 950 designers

BETA This is a new service – your [feedback](#) will help us to improve it.

[About](#) [Styles](#) [Components](#) [Patterns](#)

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Save time with reusable, accessible components for forms, navigation, panels, tables and more.

Patterns

Help users complete common tasks like entering names and addresses, filling in forms and creating accounts.

Send emails and text messages to your users

using GOV.UK Notify



For more information visit
www.gov.uk/service-toolkit

Deploy and run government applications

using GOV.UK Platform as a Service



For more information visit
www.gov.uk/service-toolkit

BETAComplete our quick 5-question survey to [help us improve our content](#).[Service manual](#) > Service Standard

Service Standard

The Service Standard helps people to create and run good public services.

1. Understand users and their needs

Develop a deep understanding of users and the problem you're trying to solve for them. Look at the full context to understand what the user is trying to achieve, not just the part where they have to interact with government.

[Read more about point 1](#)

2. Solve a whole problem for users

Work towards creating a service that solves one whole problem for users, collaborating across organisational boundaries where necessary.

[Read more about point 2](#)

Get notifications

When any points in the Service Standard are updated  [email](#)



I've learned a lot
about how to make
organisations user
centered

How to scale service design

First, some ground rules

1. **There is no formula for being ‘user centered’**
2. Everyone’s trying to do a good job
3. Breaking out of the cycle of inertia is really hard
4. It is possible

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Spoiler!

**The hardest part is
getting your organisation
to see itself as a service
provider**

**Government is the
oldest and largest
service provider in
the UK**





**267 years before America
was a 'America'**

10k services

10k services

25 departments

10k services

25 departments

418,343 people

Reporting of Injuries, Diseases and Dangerous Occurrences
Regulations 1995 (RIDDOR)
Registrations for Knowledge Transfer Network (KTN)/connect access
(MEMBERS)
Request for a further search under section 17(6) or payment for a
supplementary certificate under section 17(8)/Request for search
(F9/F9A)
Employer Ownership Pilot (EOP)
Well Operations Notification System (WONS): consents and
notifications
Charity Letter Forwarding Service

Our services were
not designed for the
internet



THORNEWAY POST OFFICE

STATIONERY. THORNEWAY POST OFFICE.

POST
OFFICE

TAYLOR

PURVEYOR

**Google is the home
page to your service**

#GOOGLEFAIL

@louisedowne

Good services are verbs

Bad services are nouns

Learn to drive

Become a childminder

Get a pension

not

SORN

Charity Letter Forwarding Service

Employer Onership Pilot

Our government
wasn't designed for
the internet

**Services in the
internet age do not
obey boundaries**

How do you scale
service design?

1000s of services,
provided by multiple
organisations
in several locations?

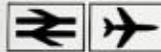
**We need to fundamentally
rethink how we think
about ‘the future’**





Printed Publicity
Use of Symbol
with other identifications

 sheet no. 2/24
issued Jan 1968



Rail/Road/Air Link

Rail/Road/Air Link

The two symbols may be used in any of the colour combinations shown here.



Rail/Road/Air Link

Rail/Air Link

Literature relating to this service will generally be printed with a standard yellow background.
Yellow B.S. 0-962.

In certain cases it may be necessary to delete one of the words from the title.



Rail/Road/Air Link

Rail/Road/Air Link



Aug 1997

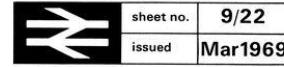
Alumina unit features
HRET Diesel electric power car
Class 2&3



www.ijerph.org

1990, 27.0% of the population aged 16 and over were in employment, 19.5% were in full-time employment, 12.5% were in part-time employment and 7.0% were not in the labour force. The corresponding figures for 1986 were 27.5%, 20.0%, 13.0% and 6.5% respectively.

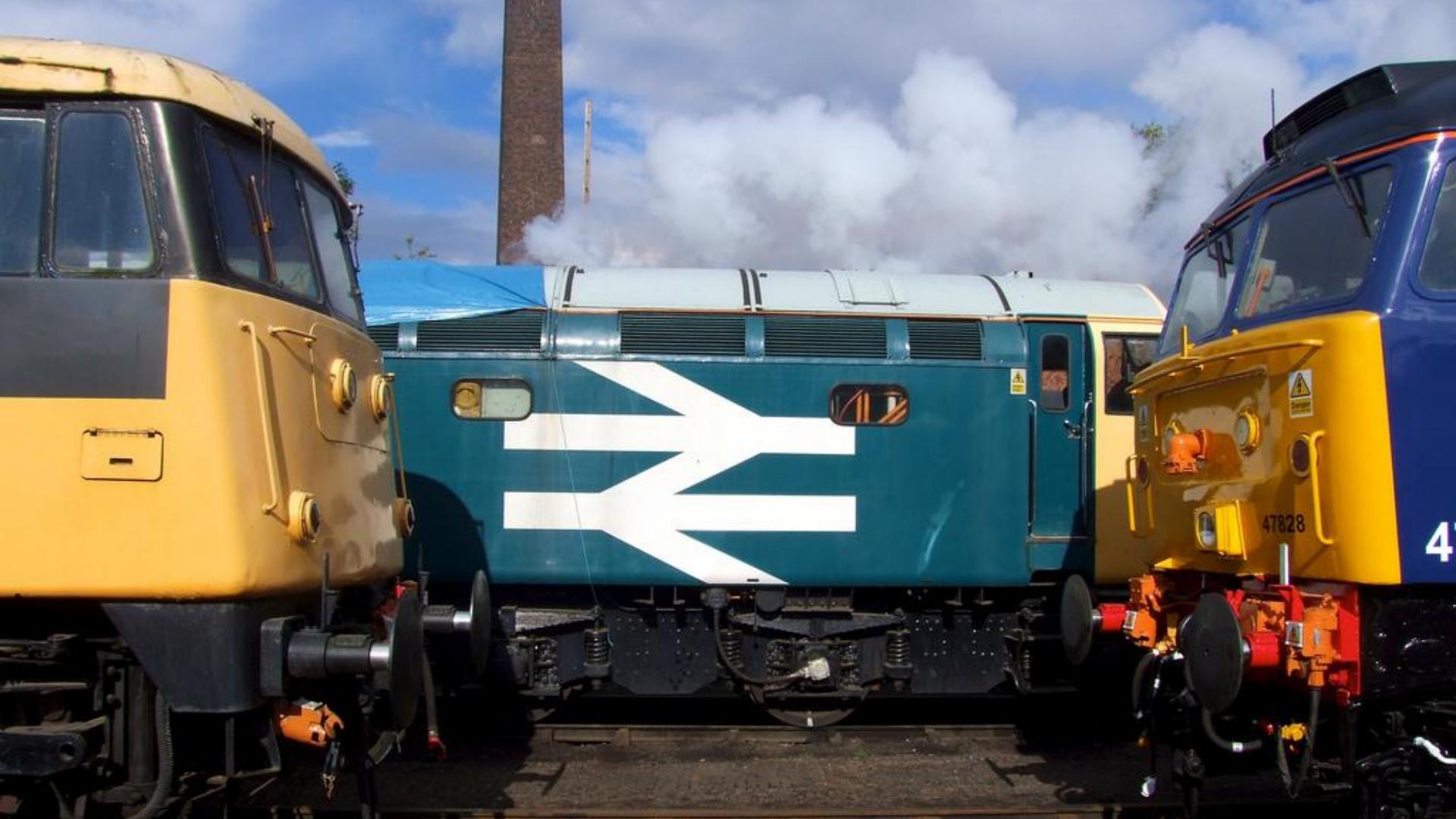
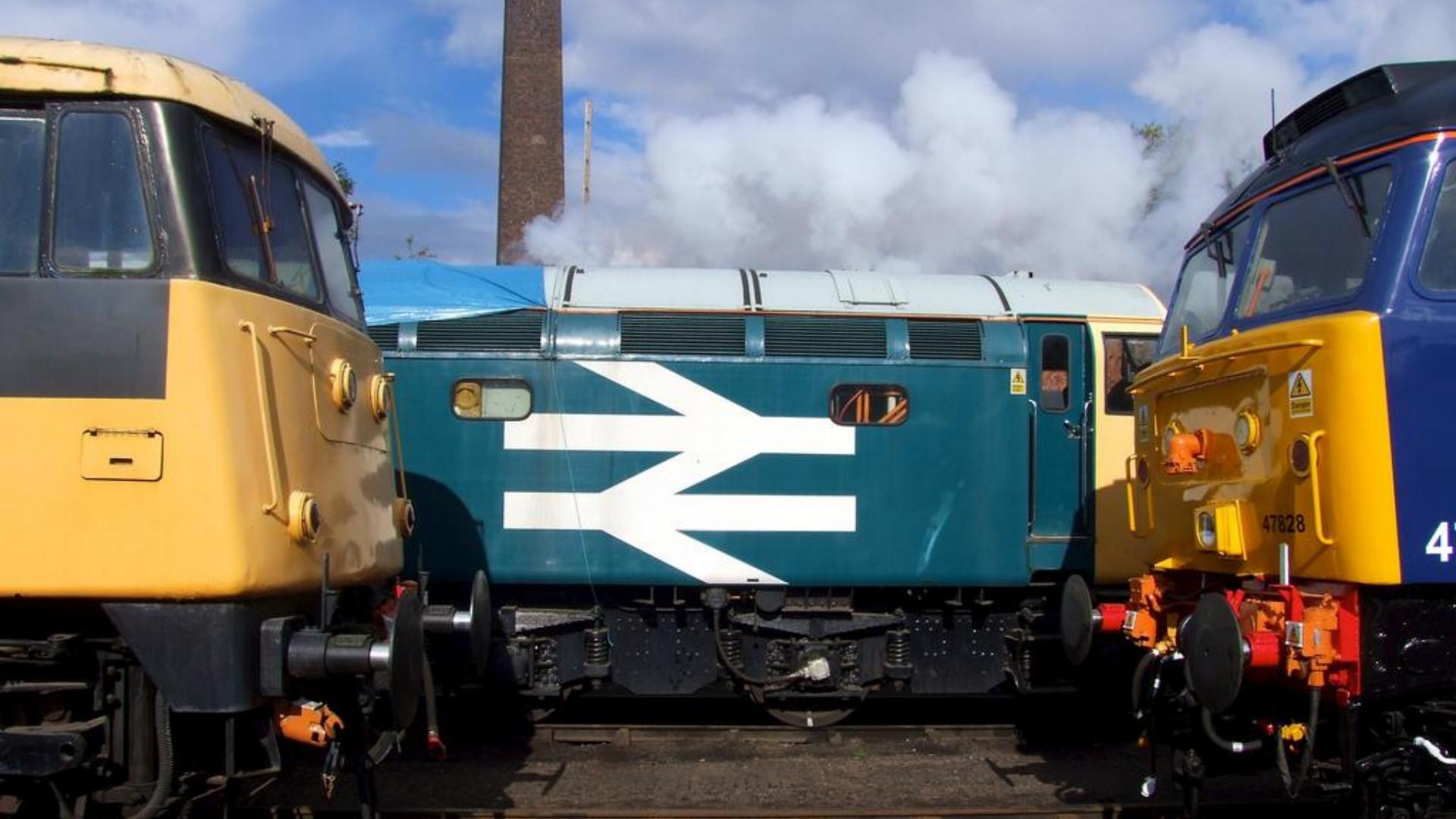
Uniforms
Ticket Office Clerk



Ticket Office Clerk

Ticket Office Clerks are issued with a lightweight jacket in pale grey 'Terylene' linen. The only embellishment is a gold symbol in the left lapel.





‘The reconditioning and re-designing public utility services’

Design Research Unit



Press to close ...
don't forget! press bottom
button to lock after door
has closed

Press to unlock ...
& to open

When door is closed
press button to lock (L)



Close ↓



Open ↓



Lock ↓



**Press the 'lock' button
to secure the toilet door**





**Transformation isn't about
the ability of one team to
design and deliver a
service**

**Transformation is the ability
of an organisation to
deliver and maintain a
service over time**

5 lessons in how to scale service design

Focus on delivery,
not definitions

GOV.UK

The
strategy
is
delivery





ECT - PERSONAL DATA





居 民 戶 口 簿
Household Register

中 华 人 民 共 和 国 公 安 部 制
Under Supervision of The Ministry of Public Security of P.R.C.

1. Passport
2. Photo
3. Employers letter
4. Letter of invitation
5. Bank deposit certificate
6. Bank statement
7. Property certificate
8. Marriage certificate
9. Retirement certificate
10. Family book (Hukou)
11. Business registration certificate
12. Car insurance
13. Certificate of relationship to parents
14. Utilities bills, P60 council tax bill

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- 14. Utilities bills, P60 council tax bill**

**Paper applications were
reduced by 25%**

= approval to hire a design team

Service design is not:

A process

A set of tools

An ideology

Co-design

A new word for UX (WFF people?!)

An obsession with anyone poor/ill/elderly or ‘unengaged’

Immune from capitalism

Something anyone can do, instantly

Difficult to describe to your friends and family

**Service design
is the design of services**

Good design teams
don't happen by
accident

2015 - 115 designers

2018 - 950 designers

People overwhelmed and
struggling to find answers

GDS



One of the other things that people were overwhelmed partly because accessibility is a broad thing, do you start? And when you start on the Internet you get lost back and don't know what to do

10k
people trained
every year



A photograph of a woman with curly brown hair, wearing a black top, standing at a wooden podium and speaking to an audience. She is gesturing with her right hand. The audience, consisting of many people with their backs to the camera, is seated in rows of dark chairs. The room has dark brown walls and a wooden floor. A white exit sign is visible above a door in the background. The text '30 community events every year' is overlaid in large, white, sans-serif font.

30 community
events every year

Design your design
operations as well as
you'd design any other
service

**The most important part
of a design team is how
it works, not how big it is**

**Everyone in your
organisation owns the
user experience**



GOV.UK

Make

things

open,

it makes

things

better

**Don't try to design
the future, design
something that the
future can design**



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**Design systems only
work as well as the
designers contributing
to it**

Collaboration is
a privilege

**(don't expect it to
happen on its own)**

**65% of UK government services
stretch across more than one
department**

UK Border

RANGE ROVER
P777 RTH

GB
M338 UNM

The three biggest barriers to collaboration are **money, time** and **access to data**

**Enabling collaboration
means giving the privilege
you have to others**

**Sharing money, time, and
permission to work together**

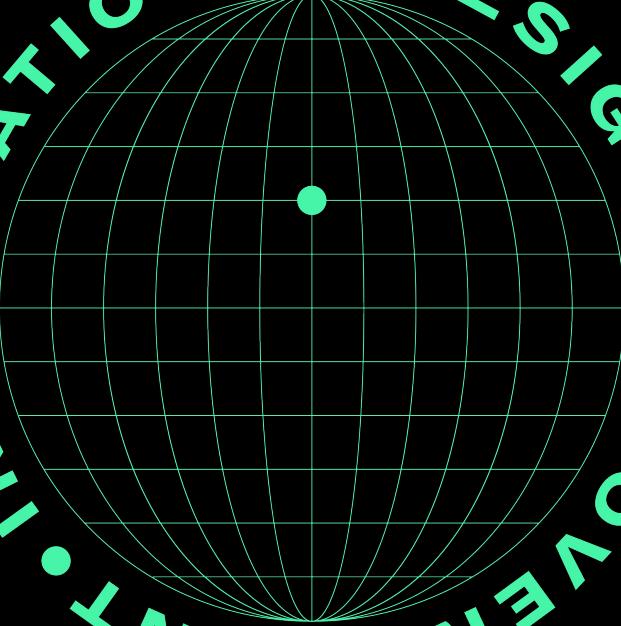
**Aka. Creating a new operating
structure for government.**

No biggie

**This is bigger than
just the UK**

**Most countries share a core
set of services**

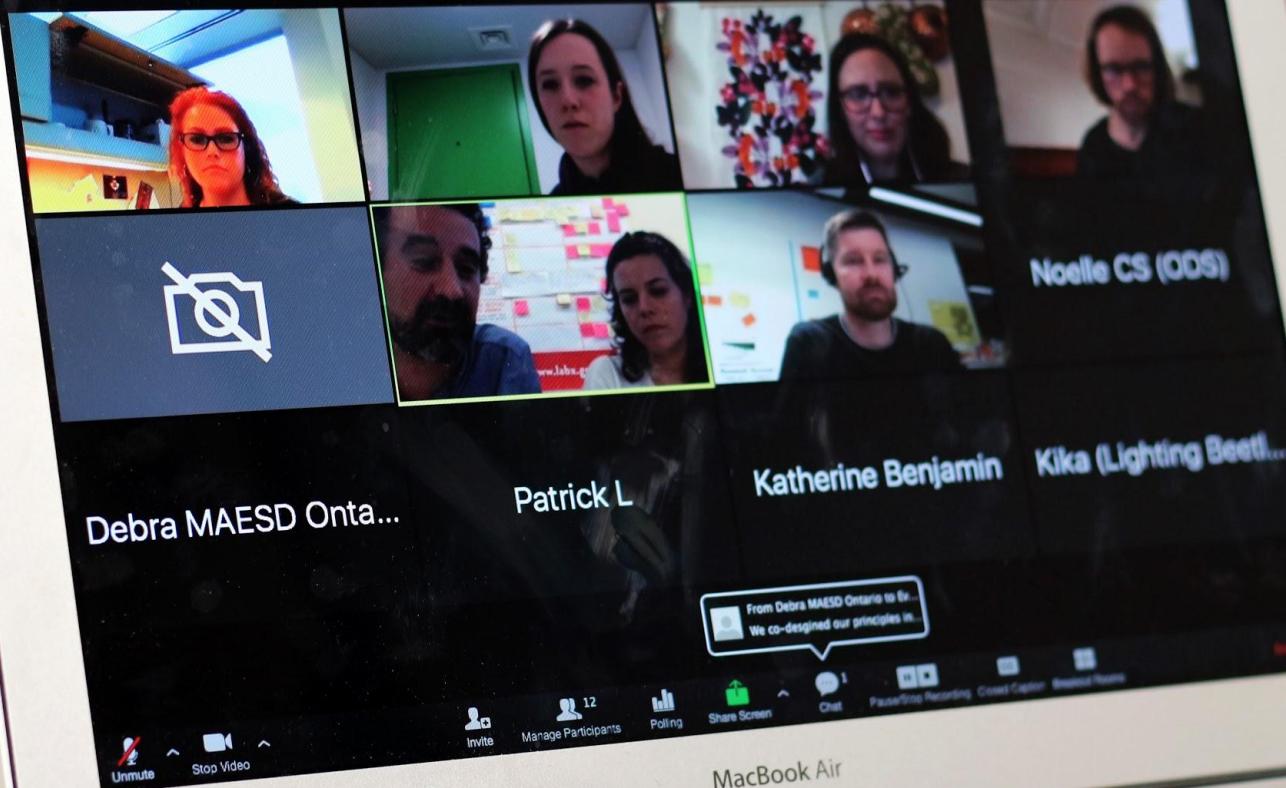
**Aging
Immigration
Pollution and waste
Accessibility
Licensing**



INTERNATIONAL DESIGN IN GOVERNMENT

**2000 members
87 countries**

Recording...







CODE
AMERICA



Scottish Government
Règadhach no th-Alba
gov.scot



Create a shared
understanding of
what a ‘good service’
is

**The headless chicken
of delivery**



Technology = what can be done

Design = what should be done

Technology = what can be done

Design = what should be done

**We need an answer when
we're asked what a
'good service' is**

Good Services

Lou Downe

Out in November!

@louisedowne

Find out more about Good Services and sign up to the mailing list:

bit.ly/goodservicesbook

Slides are available here

Thanks!

@LouiseDowne

[Www.louisedowne.com](http://www.louisedowne.com)